

**BOARD OF TRUSTEES****Regular Meeting****Tuesday, November 18, 2025**

Meeting: 3:30pm – 6:30pm

**In Person:** Gateway Hall, Room 352, 6600 196<sup>th</sup> Street SW, Lynnwood, WA**Zoom:** <https://us02web.zoom.us/j/87824401360>**Join by telephone:** (253) 215-8782 | **Meeting ID:** 878 2440 1360**AGENDA**

- |                  |   |  |
|------------------|---|--|
| 3:30pm           | <b>1. Call to Order</b>   | Chair Courtney Wooten                          |
| 3:32pm           | <b>2. Land Acknowledgement</b>  |  |
| 3:35pm           | <b>3. Introductions of Board and Leadership Team</b>  | Chair Courtney Wooten                          |
| 3:39pm<br>page 3 | <b>4. Approval of Meeting Minutes</b><br>October 16, 2025 – Regular Meeting   | Chair Courtney Wooten                          |
| 3:43pm           | <b>5. Next Meeting</b><br>January 13, 2026, 9:00am – Winter Study Session   | Chair Courtney Wooten                          |
| 3:45pm           | <b>6. Transforming Lives</b>  |  |
| 4:00pm           | <b>7. Public Comment</b><br>To make a public comment, you may submit it in writing to <a href="mailto:publiccomment@edmonds.edu">publiccomment@edmonds.edu</a> no later than Monday, November 17, 2025, at 5pm. Written comments should be no more than 300 words in length, include your name and affiliation with the college, and will be read into the record, time permitting. Public comments may also be made in person at the meeting. All virtual participants who wish to make a public comment should submit one in writing as outlined above. | Chair Courtney Wooten                          |
| 4:10pm           | <b>8. Representative Reports</b><br>a. Student Government Representative (5)<br>b. Classified Staff Representative (5)<br>c. Faculty Representative (5)   | Tiffany Mphepo<br>Lia Andrews<br>Scott Haddock |
| 4:25pm<br>page 9 | <b>9. Informational and Monitoring Reports</b><br>Q1 Budget Update (15)   | James Mulik                                    |

4:40pm	<b>10. Foundation Report (5)</b> <a href="#">page 16</a>	Lillian Sherman
4:45pm	<b>11. President's Report</b>	Dr. Amit Singh
4:55pm	<b>12. New Business: First Consideration and Final Action Requested</b> Consideration and Approval of Updated College Priorities for 2025-26	Dr. Amit Singh
<a href="#">page 17</a>		
<a href="#">page 19</a>	<b>RESOLUTION #25-11-1</b>	
5:00pm	<b>13. Break (10)</b>	
5:10pm	<b>14. Board Action and Discussion</b> a. ACCT Debrief b. Trustee Updates c. Other	Chair Courtney Wooten
5:30pm	<b>15. Study Session (35)</b> Institutional Performance Report – KPIs / Lagging Metrics	James Mulik
6:05pm	<b>16. Executive Session (25)</b>	Chair Courtney Wooten
6:30pm	<b>17. Adjournment</b>	Chair Courtney Wooten

**Next Regular Meeting:** January 13, 2026, 9:00am – Winter Study Session

---

Times are estimates only and subject to change.

The Board of Trustees may convene to an Executive Session to discuss matters covered under RCW 42.30.110. Action may be taken, if necessary, as a result of items discussed in the Executive Session.

Information for individuals with hearing or visual impairments can be provided when adequate notice is given to the Office of the President: [kristen.nyquist@edmonds.edu](mailto:kristen.nyquist@edmonds.edu)



## BOARD OF TRUSTEES

### Regular Meeting: October 16, 2025

Location: Edmonds College, Gateway Hall 352: 6600 196th Street SW, Lynnwood, WA

Virtual Participation via Zoom

### Draft Minutes

**Trustees Present:** Dr. Courtney Wooten, Chair; Wally Webster, Vice Chair; Dave Earling; Kayla Linadi; Adrienne Wagner

**Trustees Absent:** Carl Zapora

#### Others Present:

Dr. Amit Singh, President  
Sara King, Assistant Attorney General  
Lia Andrews, Classified Staff Union Representative  
Scott Haddock, Faculty Union Representative  
Tiffany Mphepo, Associated Students of Edmonds College Representative  
Dr. Mari Acob-Nash, Vice President for Enrollment and Student Services  
Dr. Kim Chapman, Vice President for Instruction  
Karen Magarelli, Vice President for Strategic Marketing, Grants & Foundation - PIO & Special Assistant to the President

Suzanne Moreau, Vice President for Human Resources  
Jim Mulik, Vice President for Finance and Institutional Effectiveness  
Kristen NyQuist, Director of Planning and Operations  
Lillian Sherman, Executive Director of the Edmonds College Foundation  
Eva Smith, Chief Information Officer  
Dr. Yvonne Terrell-Powell, Vice President for Student Success, Belonging, and Global Engagement  
Various members of the campus community and public

#### CALL TO ORDER

Chair Wooten called the meeting to order at 4:15pm, and welcomed those present.

#### LAND ACKNOWLEDGEMENT

Trustee Linadi read the Land Acknowledgement.

#### INTRODUCTIONS

Chair Wooten led introductions of the Trustees; Dr. Singh led introductions of the Leadership Team, AAG and Advisory Representatives.

Chair Wooten delivered introductory remarks regarding how the Board structures its agendas in order to hear from the public and advisory representatives prior to decisions being made, and on meeting decorum outlined in Board policy.

## **APPROVAL OF MEETING MINUTES**

Chair Wooten called for a motion to approve the minutes from the September 18, 2025 meeting, which was made by Trustee Wagner, seconded by Trustee Webster, and unanimously approved.

**Approved**

## **NEXT MEETING**

Chair Wooten announced that the next regular Board of Trustees meeting will be held on Tuesday, November 18, 2025 at 3:30pm.

## **TRANSFORMING LIVES**

Olivia Miller, a student pursuing a transfer degree, shared her story of being inspired in her first anthropology class to choose archaeology as a field of study. Being involved in the summer Field School, something required to work in the field, has been great hands-on experience. She is still working on a project curating the findings for inclusion at the Burke Museum, and the experience she has had at Edmonds College will follow her all the way through to her doctorate.

Rachel Steendahl is a student in the archaeology program, who previously received a cultural anthropology degree in Florida, but was interested in archaeology, though unsure how to proceed. Field School experience is required, but is often very expensive and requires relocating. She waited for nearly 10 years, and then discovered that Edmonds College had a Field School nearby. She has participated for three summers, where the program grew from eight to 22 students. She is very interested in the legal side of cultural heritage site management, and has started pursuing a paralegal degree as well. She has been accepted into a security and cultural heritage graduate school program.

The trustees thanked Ms. Miller and Ms. Steendahl for sharing their stories, noting how inspiring it is to witness them persevering and following their passion.

## **PUBLIC COMMENTS**

Chair Wooten opened the public comment period noting that the Board appreciates hearing from the community. The Public Comment period is used as a time for the Board to listen, rather than a time for discussion, but the President may respond to items raised in public comment, as appropriate. No public comments were received in writing.

Faculty member Chuck Mueller addressed the Board on the topic of high-demand stipends for faculty. He stated that bargaining on the topic has begun, but the administration has not submitted a proposal. In addition, the State Board for Community and Technical Colleges told the faculty union that the college has to follow the contract, which states that the stipends must be paid even while they are being negotiated.

## **REPRESENTATIVE REPORTS**

**ASEC Representative** - Tiffany Mphepo, Executive Officer for Administration, reported on recent Student Governments activities as follows:

- Adopted strategic goals for the 2025–2026 academic year, which focus on enhancing student engagement, improving campus policies, expanding access to student services, and strengthening internal operations
- Funded programs in the past two months, including \$451K for the refurbishment of the Rainier Place dorms
- The Executive Officer for Technology is overseeing the implementation of new standing public charging stations for devices across campus
- The Executive Officer for Student Relations is actively developing and distributing the Student Government Weekly Newsletter

- The Executive Officer for Academics organized and facilitated a series of classroom visits, aiming to increase student awareness of ongoing initiatives and encourage direct engagement with Student Government

**WPEA Representative** - Lia Andrews, Chief Shop Steward, reported that a new WPEA representative, Deb Montez, had been assigned to Edmonds College. She has 22 years of experience in the community college system. WPEA members will be advocating with legislators that funding the contract is an investment in institutional stability and the continuity of essential college operations. WPEA asks the Board and the President to be part of this organizing effort and emphasize to our reps that a robust staff workforce benefits our mission, our citizens, and our communities. The Edmonds College steward team has scheduled a full series of all-member meetings for the coming year, with an immediate focus on action and legislative outreach, and invite the Board, PLT, faculty, students, and community members to participate in the upcoming “Pies and Postcards” event on Monday, November 25 at 10am in Hazel Miller Hall to write postcards to legislators advocating for funding the contract.

**AFT Representative** - Scott Haddock, AFT Local President, reiterated an invitation for the Board to join faculty members for dinner in the near future. Mr. Haddock then addressed Board meeting restrictions on his participation, limited to a 5-minute report, noting that the collective bargaining agreement states that the AFT Representative “shall be allowed to speak on any question on any agenda.” He encouraged the Board to reconsider the current limitation in light of what is required by the collective bargaining agreement. He also reported that since the last meeting, the administration had reinstated high-demand stipend payments to nursing faculty, but continues to withhold them from non-nursing faculty. Negotiated under a separate MOU, those payments are to be renegotiated if the funding is modified, but a removal of a proviso by the legislature, he said, is merely a budget note, not the funding.

## **INFORMATIONAL & MONITORING REPORTS**

### **Veterans Resource Center Update**

Matthew Durkee, Director of the Veterans Resource Center (VRC) and Desert Shield Veteran, delivered a report to the Board as follows:

- The VRC provides certification for VA and EDVA eligibility funding, supports student success, and provides social support designed to help veterans transition from military service into college and civilian life.
- The VRC fosters belonging through:
  - Learning Support Center
  - Theme Potlucks
  - Gold Star Family Resume and Employability Outlooks
  - Developing Vietnam Veterans of America Volunteer to Assist with VA Disability Claims
  - Boots to Books Funds
- The VRC fosters connection through:
  - Lounge with coffee, veterans food pantry (sponsored by Heroes network of Seattle)
  - Collaboration with our Wellness Center
  - Paws for Cause Painting Class
  - Providing quarterly advising workshops for Veterans and their families
  - Guitars for Heroes program
- Returning and new veteran student inquiries of the VRC have steadily increased over the last 4 years.
- Student use of the VRC has steadily increased over the last 4 years.
- Course pass rates for veterans was two percentage points behind the college population at large (78% to 80%) in 2024-25.

- Fall-to-Fall persistence for new, degree-seeking veterans has surpassed that of the general college population (56% to 53%)
- Certificate and degree completion rates for new, degree-seeking veterans for the Fall 2022 cohort was three percentage points higher than that of the general college population
- Each year about 20 to 25 credentials are awarded to Veterans at Edmonds College

After a brief period of discussion, the trustees thanked Mr. Durkee for his work with veteran students and for the report.

## **PRESIDENT'S REPORT**

Dr. Singh shared an update on programs in the School of Health and Human Services.

The LPN to RN program that was approved by the Board last April, moved quickly through the subsequent approval process, and launched earlier in the day of the Board meeting, with 15 qualified students enrolled.

The Behavioral Health Support Specialist BAS degree, also approved by the Board last April, had received State Board approval and once approved by the Northwest Commission will be piloted, most likely in Winter Quarter 2026.

Our Medical Assisting program was launched in Spring 2024, and last week the college hosted a site visit with program accreditors, which went very well. They pointed out the design of the curriculum, and praised the college for reducing barriers to education.

Edmonds College has four of the top five high-demand healthcare programs, and is working on adding the fifth.

Dr. Singh, noting the president's responsibility to prioritize community engagement, shared a list of 20 recent community activities and meetings he'd been involved in.

## **BREAK**

At 5:19pm, Chair Wooten adjourned the meeting for a 10-minute break, returning at 5:29pm.

At 5:29pm, Chair Wooten reconvened the meeting in open session.

## **OLD BUSINESS: SECOND CONSIDERATION AND FINAL ACTION**

### **2026 Board Meeting Dates**

Chair Wooten called for a motion to approve Resolution #25-10-1, noting that the Winter Study Session date would need to be reset, as the one proposed at the September meeting had some conflicts. Trustee Wagner made the motion, which Vice Chair Webster seconded. Resolution #25-10-1 passed unanimously.

**Approved**

## **FOUNDATION REPORT**

Lillian Sherman, Executive Director of the EC Foundation, reported that in the six weeks she'd been on the job, she'd begun working on an annual plan, proceeding with hiring a new assistant director of development, and getting to know the college community. She shared plans for a reception at Graphite Art Center in Edmonds, the evening of December 6, to celebrate artist d'Elaine Johnson, and invited the Board to attend.

## **BOARD DISCUSSION**

### **Trustee Updates**

Chair Wooten opened the floor for updates from Trustees.

Trustee Wagner thanked the college for sponsoring Leadership Snohomish County's Leadership Day.

Vice Chair Webster shared that the college's involvement in the community is being recognized with various community awards, and the importance cannot be overstated. He also mentioned that Dr. Singh is well respected in the community. The new Lynnwood Neighborhood Center is scheduled to open in January. He is on the Lynnwood Public Facilities District Board, and the Lynnwood City Council just authorized the PFD to begin the schematics stage of planning for the newly reimagined The District - a \$600M project.

Trustee Linadi shared that her quarter is going well, and that she has taken on a marketing position in a local Indonesian community association.

Trustee Earling shared his appreciation for the City of Lynnwood's and Edmonds College's work to visibly strengthen their relationship.

Chair Wooten shared that she'd attended a Trustee Tuesday event where Marilee Scarbrough, trustee at Clark College, gave a presentation on gathering stories from across the CTC system to share with legislators.

### **STUDY SESSION - Financial Aid**

Dr. Mari Acob-Nash introduced Financial Aid Executive Director Alicia Mallahan, and Associate Director, Dane Olaso.

Ms. Mallahan and Mr. Olaso presented an update on the work of the financial aid team as follows:

- Financial Aid Core Principals:
  - Supporting Students
  - Ensuring Compliance
  - Providing Funds
- Recent Achievements:
  - Application Partnerships
  - Improved Student Access to Aid
  - Safeguarding Aid Access
  - Student Persistence & Completion
- The Financial Aid team partners with PreCollege, WorkForce, and Correctional departments as well as the Edmonds School District to present workshops to students.
- Financial Aid application workshops are offered to any student, internal and external, and are available in English, Spanish, Urdu, and Hindi.
- FAFSA applications are up 52% Year-to-Date (YTD)
- WASFA had a large spike in application in 2024-25 due to the dysfunctional FAFSA
- Total aid disbursed in 2024-25 was \$19.2M
- 2025-26 YTD aid disbursed is \$8.3M, up \$1.5M over the prior year.
  - We now have a position dedicated to disbursement; disbursement happens 4 days per week in the first two weeks of each quarter, then twice weekly after that.
  - Batch processing has also helped speed things up
- Federal Pell Grant recipients are growing with an estimated \$8.9M this year
- Washington College Grant recipients are also growing
- Projected total of Pell and WCG aid in 2025-26 is \$13.8M
- Loans inquiries and amounts requested are expected to go down this year. The team has enacted a policy where loan applicants have to come in person with identification, and receive counseling about the loan.

- The Financial Aid team is performing federal verification this year, additional documentation to check student's tax information and identity, which safeguards access to funds and ensures proper aid is awarded.
- Course pass rates for Pell recipients is very competitive with the general college population
- Fall-to-Fall persistence for new, degree-seeking Pell recipients is higher than that of the general college population.
- Certificate and Degree Completion rates for new, degree-seeking Pell recipients is very close to that of the general college population; each year, over 300 credentials are awarded to Pell recipients, and the number is steadily increasing.

The trustees engaged in a period of discussion and thanked Ms. Mallahan and Mr. Olaso for their good work and presentation, and for their care for students.

#### **EXECUTIVE SESSION**

At 6:15pm, Chair Wooten called an executive session for 15 minutes, returning at 6:30pm, for the purpose of discussing personnel and real estate matters.

At 6:30pm, Chair Wooten extended the executive session for an additional 10 minutes, returning at 6:40pm.

At 6:40pm, Chair Wooten reconvened the meeting in open session, noting that no action had been taken in executive session.

#### **ADJOURNMENT**

Citing no further business, the meeting was adjourned by Chair Wooten at 6:40pm.

**Next Meeting:** The next regular Board meeting will be held Tuesday, November 18, 2025 at 3:30pm.

\_\_\_\_\_  
Dr. Courtney Wooten, Chair

\_\_\_\_\_  
Date Approved

ATTEST:

\_\_\_\_\_  
Dr. Amit B. Singh, Secretary



# Q1 Operating Budget Update

November 2025

Dr. Amit B. Singh, President

James Mulik, VP Finance and Institutional Effectiveness



**EDMONDS**  
COLLEGE

# FY 26 Operating Budget (from June 2025 BOT meeting)

Other Revenue Sources	25-26 Budget
State Allocation	42,750,000
Tuition Revenue, Projected	12,200,000
Running Start <small>(Net Revenue)</small>	10,200,000
Int'l Shared Funding <small>(Net Revenue)</small>	2,100,000
Other Revenue Sources, Projected	3,500,000
Total Operating Revenue	70,750,000
Expenses	-71,362,938
Possible Shortfall	-612,938

# Details of Quarter 1 Expenses (as % of budget)

July - September (Quarter 1)	FY2020-21	FY2021-22	FY2022-23	FY2023-24	FY2024-25	FY2025-26
Salaries	18%	18%	20%	21%	20%	21%
Benefits	21%	18%	25%	23%	22%	23%
Goods and Services	8%	7%	9%	18%	11%	15%
Financial Aid	47%	32%	11%	19%	44%	36%
<b>Total</b>	<b>17%</b>	<b>16%</b>	<b>19%</b>	<b>21%</b>	<b>19%</b>	<b>21%</b>

# Details of Quarter 1 Expenses (as \$ spent)

July - September (Quarter 1)	FY2020-21	FY2021-22	FY2022-23	FY2023-24	FY2024-25	FY2025-26
Salaries	6,780,212	6,834,075	7,873,479	8,490,604	8,573,426	9,457,961
Benefits	2,677,413	2,472,374	2,951,499	3,138,943	3,113,870	3,527,844
Goods and Services	854,028	758,713	964,447	2,004,469	1,127,926	1,434,055
Financial Aid	430,251	305,311	136,261	182,610	440,128	353,817
<b>Total</b>	<b>10,741,905</b>	<b>10,370,473</b>	<b>11,925,687</b>	<b>13,816,626</b>	<b>13,255,351</b>	<b>14,773,678</b>

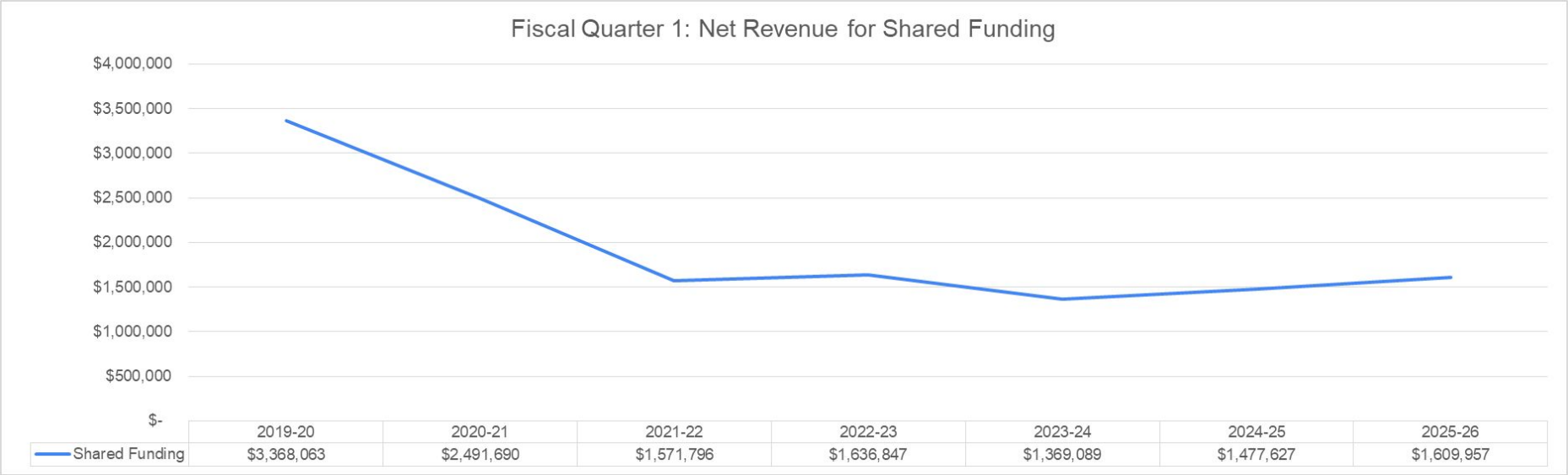
# College Operating Revenue: Tuition

Fiscal Quarter 1: Revenue for General Tuition



	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
General Tuition	\$4,433,060	\$4,383,070	\$4,248,137	\$4,302,181	\$4,276,195	\$4,890,475	\$5,759,710

# College Operating Revenue: Shared Funding (International)



# FY 26 Operating Budget (from June 2025 BOT meeting)

Other Revenue Sources	25-26 Budget
State Allocation	42,750,000
Tuition Revenue, Projected	12,200,000
Running Start <small>(Net Revenue)</small>	10,200,000
Int'l Shared Funding <small>(Net Revenue)</small>	2,100,000
Other Revenue Sources, Projected	3,500,000
Total Operating Revenue	70,750,000
Expenses	-71,362,938
Possible Shortfall	-612,938

## FOUNDATION REPORT

### Staff Updates

- The hiring process for a new Assistant Director of Development is underway and should be finalized by December. We have had more than 25 applicants and will be conducting interviews on Nov. 21.
- New Work Study Student - Administrative Assistant

### Fundraising Update

- As of October 31, 2025, the Edmonds College Foundation has raised a total of **\$629,243** from **167 donors**. We are in the process of finalizing several new endowed scholarships, which we expect to have completed by next month. Our year end fundraising campaign kicks off on November 18, 2025.
- We are preparing to re-invigorate Employee Giving using a generous matching gift to inspire employees to make gifts on Giving Tuesday on Dec. 2.
- Our End of the Year fundraising campaign to donors has begun and includes stories about supporting emergency services.

### Board Update

At the next meeting on Dec. 2, The Foundation Board will be touring the Hub and hearing from students and staff who are dealing with the current SNAP crisis and an overall rise in food insecurity on campus and in our community. We are also engaging in a discussion on developing additional ways that the Foundation can provide consistent support through stronger community partnerships and fundraising to support all of the emergency support programs.

### Scholarship Update

The application for the **Complete the Dream Scholarship** opened on October 27th for students graduating in Winter Quarter and closes on November 16. This targeted scholarship supports students who are within sight of completing their degree or certificate but are at risk of stopping due to financial hardship.

### Finance update

FY26 has started very positively with the receipt of over \$450K to establish three new endowed scholarships and a new entrepreneurship program. A bookkeeper was hired in late September and is providing support in processing revenue as well as accounts payable. The audit of FY25 has begun and will most likely be completed before the end of 2025. Other priorities include analyzing emergency funds to determine what support the Foundation can provide during the government shutdown and particularly in response to the government's SNAP food benefits.

### **d'Elaine Johnson Reception event at Graphite - Saturday, December 6, from 5:30–7:00 p.m.**

The Foundation will host a special reception at Graphite Arts for the opening of *D'Elaine Johnson Retrospective - Goddesses*. The event will honor d'Elaine's work and legacy as a beloved local artist who is bequeathing her estate to the College. Students will showcase artwork celebrating her lasting impact on creativity and education.

### **INSPIRE Save the Date: Saturday, April 25, 2026 | 5:30–9:00 p.m. | Lynnwood Event Center**

We invite all Trustees to join us for our annual gala, INSPIRE 2026, an elegant evening of engagement and celebration with a vintage Black and White theme. Our project management plan is well underway — the budget and annual goals have been finalized, and key logistics are in motion. This year, we've also introduced a new annual partnership package for sponsors, designed to strengthen relationships and increase corporate revenue. If you have any connections that may be a good fit for sponsorship or procurement, please don't hesitate to send them our way.



---

## **BACKGROUND UPDATED 2025-26 COLLEGE PRIORITIES**

**Subject**

In accordance with Board Policy 7.0 and Procedure 7.01pr, the President and the President's Leadership Team seek the Board of Trustees' approval of the revised strategy in Goal 4 of the Comprehensive Plan.

**Background**

Within the context of the college's Comprehensive Planning Structure, there are 6 overarching goals. For 2025-26, eight strategies have been developed to attain these goals. These goals and strategies, which form the 2025-26 College Priorities, were developed by the President's Leadership Team with opportunity for input and feedback from all employees across campus.

At the September 18, 2025 Board of Trustees meeting, the President and President's Leadership Team presented the College Priorities for 2025-26 for the Board's second consideration and approval. The Board approved them via Resolution #25-9-1.

Since then, however, there has been a development that necessitates an update. One of our approved strategies for Goal 4, as adopted by the Board in September, was: Successfully Implement a Student Success Tool to Complement ctclink.

The tool we had been considering, and which was approved by the State Board, is ConexED. As more information about their product and its capabilities became known through additional meetings with ConexEd representatives and current and past users, we began to reconsider the software's cost vs. benefit for our college. After careful thought and discussion, the President's Leadership Team decided to not pursue ConexED at this time.

In its place, we plan to optimize key ctclink features that support our student success agenda.

Therefore, we respectfully ask the Board of Trustees to consider and approve the following change to our College Priorities for 2025-26 as follows:

**Goal 4 - CAPACITY & OPERATIONAL EXCELLENCE****Previous language:**

Strategy 4A - Successfully Implement a Student Success Tool to Complement ctclink.

**New language:**

Strategy 4A - Successfully Implement Internal Systems and Processes that Leverage Student Success Features within ctclink

**Recommendation**

The President's Leadership Team recommends the Edmonds College Board of Trustees consider and approve the updated language to Goal 4, Strategy 4A in the 2025-26 College Priorities (Goals and Strategies), as outlined above and on the following page.

## 2025-26 COLLEGE PRIORITIES - UPDATED

*The 6 Goals and 8 Strategies listed below form the 2025-26 College Priorities*

<b>GOAL 1</b>	<b>ACCESS</b>
<b>Strategy 1A</b>	<b>Offer Alternative Opportunities for Skill Attainment, Leading to Family-Sustaining Wage Jobs</b>
<b>GOAL 2</b>	<b>SUCCESS</b>
<b>Strategy 2A</b>	<b>Analyze First-Year Student Data in Order to Identify Actionable Insights to Help Students be More Successful</b>
<b>Strategy 2B</b>	<b>Advance our Culture of Care and Belonging</b>
<b>GOAL 3</b>	<b>COMMUNITY ENGAGEMENT</b>
<b>Strategy 3A</b>	<b>Develop Strategic Partnerships with Local Industry Sectors for Student Opportunities</b>
<b>GOAL 4</b>	<b>CAPACITY &amp; OPERATIONAL EXCELLENCE</b>
<b>Strategy 4A</b>	<b>Successfully Implement Internal Systems and Processes that Leverage Student Success Features within ctcLink</b>
<b>Strategy 4B</b>	<b>Develop and Upskill Employees Through Customized and General Training Opportunities</b>
<b>GOAL 5</b>	<b>PROVIDE GUIDANCE AND SUPPORT FOR LIFELONG LEARNING AND CAREER MOBILITY</b>
<b>Strategy 5A</b>	<b>Serving Students Better Through Lifelong Career Advising</b>
<b>GOAL 6</b>	<b>EMBRACING DISRUPTIVE TECHNOLOGIES TO BE FUTURE READY</b>
<b>Strategy 6A</b>	<b>Advance the Center For AI And Data Science as an Innovation Hub</b>

**RESOLUTION #25-11-1**  
**UPDATED COLLEGE PRIORITIES 2025-26**

WHEREAS, According to Board Policy 7.0 and Procedure 7.01pr, the Board of Trustees reserves unto itself the final approval of the College's Priorities for 2025-26; and

WHEREAS, the six goals and eight strategies comprising the 2025-26 College Priorities were developed by the President's Leadership Team with opportunity for input and feedback from all employees across campus; and

WHEREAS, the entire Comprehensive Plan, including the six goals, eight strategies and underlying 16 action steps, was presented to the Board for consideration and discussion at the August 21, 2025 Study Session; and

WHEREAS the Board approved the College Priorities for 2025-26 at its September 18, 2025 meeting; and

WHEREAS the President's Leadership Team subsequently learned more about the student success tool listed in Goal 4 of the Comprehensive Plan and decided not to use the software, and decided to optimize student success features within ctcLink instead; and

WHEREAS, the President's Leadership Team revised Strategy 4A to reflect that decision, and presented it to the Board of Trustees for consideration and approval at the November 18, 2025 meeting;

NOW THEREFORE BE IT RESOLVED that the Board of Trustees approves the updated strategy as presented at November 18, 2025 meeting, for inclusion in the 2025-26 College Priorities.

\_\_\_\_\_  
Dr. Courtney Wooten, Chair

Date Approved \_\_\_\_\_

ATTEST:

\_\_\_\_\_  
Dr. Amit B. Singh